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October 27, 2016

**Subject:** CURATORIAL SERVICES REQUIRED FOR AN INTERPRETIVE AND COMMEMORATIVE PROGRAM FOR THE FORMER ROCKETDYNE CANOGA PARK PLANT, IN LOS ANGELES, CALIFORNIA

Dear Sir and Madam:

On behalf of United Technologies Corporation (UTC), ESA PCR is conducting a nation-wide search, seeking a highly-qualified professional curator/expert to spearhead an important interpretive program for commemoration of the former Rocketdyne Canoga Park plant (in the Canoga Park community of Los Angeles, California) in the history of manned space flight, with emphasis on the rockets and propulsion systems manufactured on-site. This commemorative effort is required as part of a mitigation program, which was certified as part of the documentation prepared pursuant to the California Environmental Quality Act (CEQA) to evaluate potential environmental impacts of a proposed Soil Management Plan at the site. Chemically impacted soils beneath the former Rocketdyne plant are being removed, and as such, the vacant buildings are being demolished. A condition of the Soil Management Plan and its related structural demolition is to preserve and commemorate in a permanent exhibit the historical importance of the events which occurred on the site for the benefit of the public. Therefore, ESA PCR is seeking the most qualified professional curator/expert(s) available to lead the development of the interpretive and commemorative program.

To date, an in-depth historical study has been undertaken and the Rocketdyne plant has been extensively documented by 3D-laser scanning, professional video footage (including drone footage), and professional large-format photography in a Level II Historic American Buildings Survey/Historic American Engineering Record (HABS/HAER) of the interior and exterior of all structures, which will soon be submitted to the Library of Congress. This valuable data and raw digital imagery is now available for use in the interpretive program. The details of the required interpretive and commemorative mitigation program are included as an attachment to this letter.

With regard to the schedule, the first draft of the program must be submitted to the City of Los Angeles Office of Historic Resources by February 6, 2017, and an internal review draft would be required by three weeks before, or January 16, 2017.

Thus, UTC is earnestly seeking the immediate assistance of a qualified curatorial consultant with a strong background in the history of manned space flight and commensurate demonstrated experience in the development of interpretive programs for this first phase of program development, as characterized above. Continued assistance for the development and implementation of the final plan is also desired. The actual implementation of the plan will take place at a later date, once the required components of the plan have been established and approved and a location for on- and off-site programming has been determined. Based on the very strict timetable and mitigation requirements detailed above, we seek the brightest, most accomplished, creative and energetic, highly qualified individuals available to lead and implement the project.



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For more information regarding this unique opportunity and compensation, please contact Dr. Margarita Jerabek immediately to discuss this important project further. It is requested that a *curriculum vitae* and/or other examples of relevant experience be provided. My regular email and office contact information are provided above, and I am available to discuss the matter with you at your earliest convenience. Please feel free to contact me directly by telephone at (310) 924-7462 (cell) or by email at [mjerabek@esassoc.com](mailto:mjerabek@esassoc.com).

Thank you for your interest, and we look forward to hearing from you soon!

Sincerely,

A handwritten signature in black ink, reading "Margarita Jerabek". The signature is written in a cursive, flowing style with a large initial 'M' and 'J'.

Margarita Jerabek, Ph.D.  
Director of Historic Resources, ESA PCR

Attachment:

Historical Resources Mitigation Measure CULT-2

## ATTACHMENT

### HISTORICAL RESOURCES MITIGATION MEASURE CULT-2

#### ADOPTED MITIGATED NEGATIVE DECLARATION FOR THE SOIL MANAGEMENT PLAN OF THE UNITED TECHNOLOGIES CORPORATION CANOGA AVENUE SITE

##### Mitigation Measure CULT-2: Rocketdyne Plant – Interpretive and Commemorative Program:

###### (a) Overview

The Applicant shall, in consultation with an expert in museum curation and/or the history of the United States space program, develop a publicly accessible interpretive and commemorative program with enforceable performance standards (“Interpretive and Commemorative Program” or “Program”), commemorating and actively illustrating:

- the significant creative, engineering, manufacturing and administrative activities and events that took place and products manufactured at the Rocketdyne plant that powered America’s space program,
- how these activities and events were associated with national research, development and production efforts for the space program,
- significant innovations and products developed at the plant and how these important events contributed significantly to the larger space program and the aerospace industry The Interpretive and Commemorative Program shall highlight significant innovations and products developed at the plant and show how these important events contributed significantly to the larger space program and the aerospace industry.

Program elements may be located on-site, entirely off-site or in a combination of on-site and one or more off-site locations such as new or existing museums and exhibition spaces; provided, however, that at least one publically accessible element of the Program shall be placed or housed on the Rocketdyne plant property and incorporated as part of any future use and development of that property (e.g., commemorative elements incorporated as part of publically accessible open space features) and at least one physical asset, artifact or commemorative tool (e.g., video) shall be provided to the Museum of the San Fernando Valley.

(b) Substantive Program Requirements

This Interpretative and Commemorative Program shall be based on a research phase to identify and/or determine the availability of the following resources:

- An inventory of museums, exhibition spaces or other institutions (such as the California Science Center and the Museum of the San Fernando Valley) already providing public programming regarding Rocketdyne and the space program, with which the Interpretative and Commemorative Program might share resources or house Program components;
- An inventory of physical assets or artifacts extant in public or private collections that may be available for exhibition as part of the Interpretive and Commemorative Program;
- A roster of individuals who worked at the Rocketdyne plant and might be able to provide useful information on operations and processes there, as well as other individuals knowledgeable about the space program and aerospace industry; and
- Sources of supplementary funding, such as foundation grants.

With knowledge of such availability, the Interpretative and Commemorative Program shall contain recommendations for programming, which collectively commemorate the history of design, engineering and productive achievements at the Rocketdyne plant and may, by way of example, include:

- exhibition locations,
- artifacts for display,
- thematic content,
- audio presentations,
- video-based interpretive virtual tour or 3-D modeling of the most significant areas of the Rocketdyne plant, and
- database accessibility.

However, one set of elements of the Interpretative and Commemorative Program shall focus on the operations and products produced via the Pacific Scientific Furnace.

(c) Review and Approval Process

Prior to the issuance of the first demolition permit issued by the City of Los Angeles for removal of a building at the plant, the Applicant shall record a covenant and agreement against the Rocketdyne plant property requiring compliance with this Mitigation Measure CULT-2.

Within 180 days following issuance by the City of Los Angeles of the first demolition permit for removal of a building at the plant, the Interpretative and Commemorative Program shall be submitted in draft form to the City of Los Angeles Office of Historic Resources (“City OHR”) for review and approval. The City OHR may provide comments on the draft Program which the Applicant shall address in a timely manner, such that final approval of the Program shall occur no later than 180 days following submittal of the draft Program. Issuance of a closure letter by the Los Angeles Regional Water Quality Control Board (Regional Board) for the SMP shall not occur prior to the Applicant’s submission of a final Interpretative and Commemorative Plan approved by City OHR.

Commencement of implementation of off-site elements of the Program shall occur no later than one year following approval of the final Program, with extensions available by the City OHR for good cause. On-site elements of the Program shall be designed, permitted and commenced as part of the first phase of any future redevelopment of the Rocketdyne plant property, with phasing of other on-site elements permitted with later development phases. For the first three years following issuance of a demolition permit for the property, the Applicant shall provide annual compliance reports to Los Angeles Regional Water Quality Control Board staff and the City OHR regarding the status of implementation of the Program.